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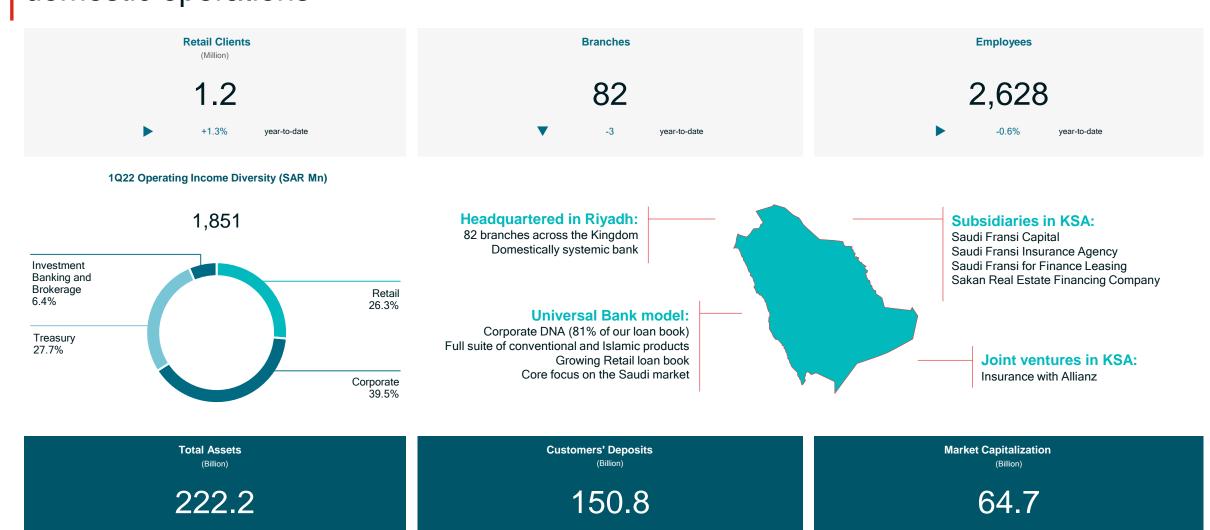
INVESTOR PRESENTATION 1Q 2022

BSF Profile

year-to-date

We are a leading banking group in Saudi Arabia with a strong focus on domestic operations





year-to-date

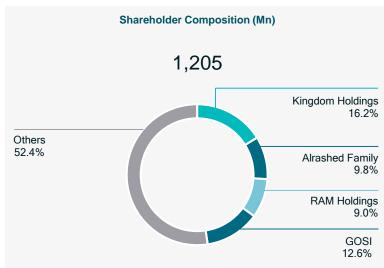
year-to-date

Solid market parameters and solid credit ratings

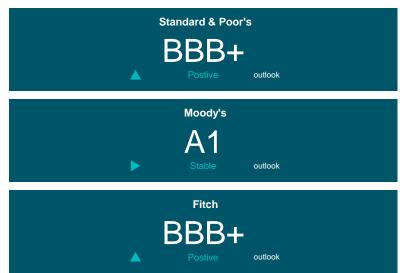


Share Parameters	31 March 2022		
Closing price (SAR)	53.70		
52 weeks range (SAR)	27.8 - 53.5		
Shares issued (million)	1,205		
Market capitalization (SARbn)	64.73		
Market capitalization to KSA bank sector	5.46%		
Market cap to KSA stock market	0.54%		
Price to tangible book value	1.88x		
Price to earnings (FY 2021)	19.9x		
Dividend yield (FY 2021)	2.8%		









Sources: Tadawul, Capital IQ

Internal Use



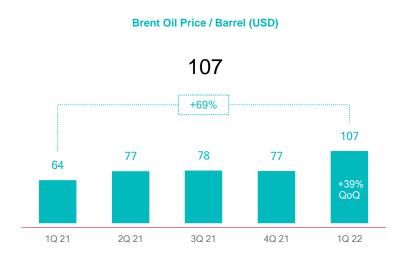
INVESTOR PRESENTATION 1Q 2022

Operating Environment

1Q 2022 characterized by rising rate environment and higher oil prices boosting domestic markets and activity



- Oil prices rose to USD 107/bl in 1Q 2022, following Ukraine-Russia disruption.
- The Saudi Arabian stock market (Tadawul) rose 16% QoQ and 32% YoY.
- Interbank rates increased in 1Q 2022 following the Fed Rate hike in March and pricing in further expected rate rises during the year.
- The Saudi Arabia purchasing managers index (PMI) improved 5 points QoQ to 56.8 in March 2022.

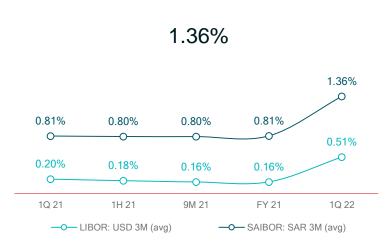




KSA PMI (non-oil private sector)







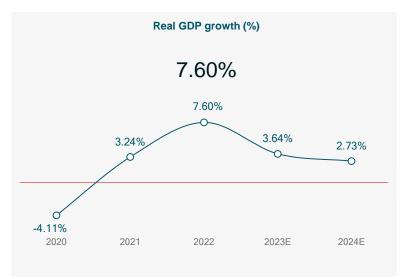
Tadawul Banks Index

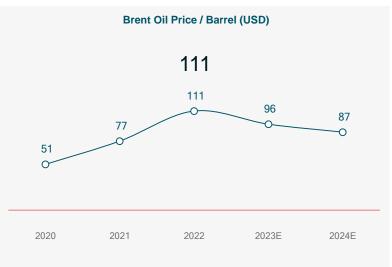


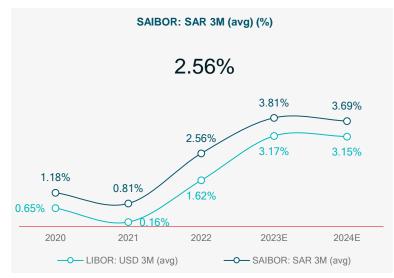
GDP growth for Saudi Arabia is expected to reach +7.6% in 2022

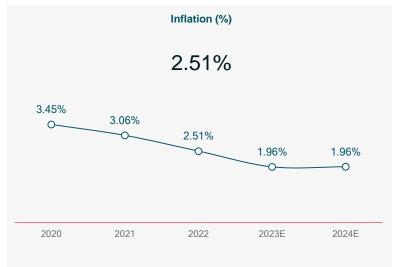


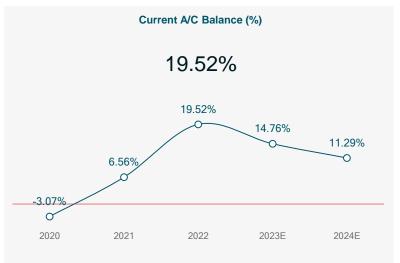
- GDP growth for Saudi Arabia is expected to reach 7.6% in 2022 following a post-covid recovery of 3.2% growth in 2021.
- Interest rates are expected to rise, with average 3M SAIBOR forecast at 2.56% in 2022 compared with 0.81% in 2021.







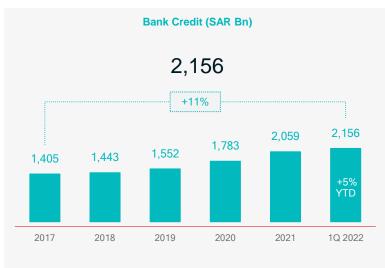


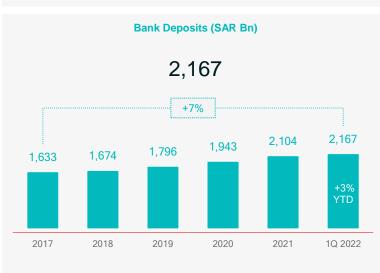


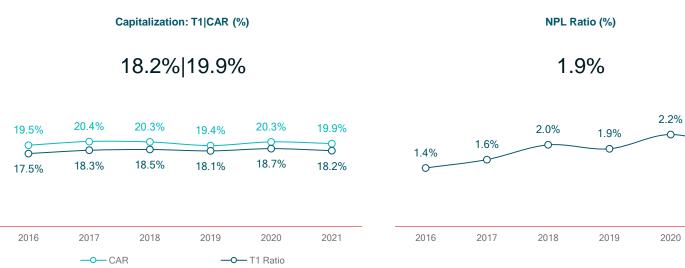
The Saudi banking sector is well positioned for both resiliency and growth

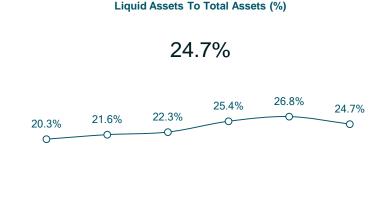


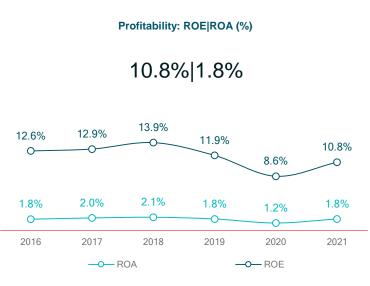
1.9%











Source: SAMA

Internal Use



INVESTOR PRESENTATION 1Q 2022

Strategy

In 2018 we redefined our purpose to build a dynamic, energized and modern culture...



OUR MISSION

To become the most modern, innovative and experience focused bank in the region.

OUR VALUES

TRUE TO OURSELVES, ALWAYS

We are honest with one another, even at the risk of temporary disharmony. It is never personal.

US BEFORE ME

We put ideas before ego and leverage the expertise of others.

KEEP IT SIMPLE

We strive to make everything we do as simple as possible. We set our people up for success and then get out of their way. We own it.

WINNING IS FUN

We seek to be number one in the hearts and minds of our people, customers and shareholders. We have limitless ambition and the drive to win.

WE ARE BSF

Always putting the needs of our people, customers, shareholders and society ahead of our own personal agenda. We are a community that we defend and protect, always.

THINK BIG, ACT QUICK

We think long-term in our decisions, but we make them quickly and have a bias towards action.

...and set out to build a cohesive, best-in-class executive management team...



Rayan Mohammed Fayez

Managing Director & Chief Executive Officer

- BSF: CEO since Feb-18
- Savola Group: CEO 2 years
- J.P. Morgan: MD/KSA senior country officer



Sander Aardoom

Deputy Chief Financial Officer

- Business Lease Group B.V.: CFO & Board member: 3 years
- ING: CFO of Transformation, Technology and Operations, CFO roles in Australia, Romania and Czech Republic: 18 years



Mutasim Mufti

Acting Chief Risk Officer

- BSF: appointed Acting CRO Jan-21
- BSF: Regional Corporate Banking Group Head for 10 years, Deputy Corporate Banking Group Head for 4 years, Deputy Chief Risk Officer for 3 years



Bader Alsalloom

Head of Institutional Banking

- Appointed Apr-21
- Saudi Investment Bank: Deputy GM Corporate Banking 2 years
- SABB: Deputy GM Commercial Banking; 15 years with SABB



Mohammed Abdulrahman Alsheikh

Head of Retail Banking

- BSF: appointed Jul-18
- Al Rajhi Bank: AGM Retail Banking in 2017
- ANB: 6 years; SABB: 3 years



Abdulmohsen Alrayes

Chief Audit Officer

- BSF: appointed CAO Aug-17
- 34 years banking experience
- SABB: Head of Retail operations
- ANB: Head of Internal Audit



Adel Mallawi

Chief Investment Officer

- BSF: appointed CIO Apr-19
- BSF: CFO 3 years
- BSF: Head of Global Markets Group 6 years; 26 years with BSF



Thamer M. Yousef

Chief Operations Officer

- BSF: appointed COO Dec-18
- SABB: Head of Information Services
- SAMBA:10 years



Abdallah Alshaikh

Head of Legal & Governance

- BSF: appointed in 2018
- 15 years relevant experience
- SAMBA: Head of Legal & Corporate Secretary
- SAMA/CMA: legal positions



May Al-Hoshan

Chief Human Capital Officer

- BSF: appointed Aug-18
- Alawwal: Human Resources GM
- NCB Capital: Head of HR



Michael Cunningham

Chief Strategy & Group Digital Officer

- BSF: appointed in 2018
- CEO digital-only bankADCB: EVP Group strategy
- Barclays: MD



Yasser Al-Anssari

Chief Compliance Officer

- BSF: appointed CCO in 2021
- GIB: Compliance Group Head
- Al Rajhi Bank: Global Chief of Compliance
- JPMorgan Chase Riyadh: Head of Compliance & AML



...who implemented a comprehensive 5-year strategic plan called 'LEAP' to modernize and re-imagine the bank



2018 Baseline

POSITIONED TO 'LEAP'

STRATEGIC PILLARS

2023 Aspiration

ASSET MARKET SHARE

8.3%

ROAA*

1.7%

NPS**

NA

Solidify our leadership position in Corporate Banking



Scale up in Retail Banking ASSET MARKET SHARE

10%

ROAA

2.3%

NPS

#1

Optimize our leading position in Private Banking



Reinforce our strength in Global Markets

STRATEGIC ENABLERS



Digitalization







Brand





Strategy

We are clearly focused on delivering strategic outcomes



STRATEGIC OUTCOMES

Shareholder darling		Resilience			
KPI #1 Total shareholder return (TSR)	KPI #2 Return on average equity (ROAE)	KPI #3 Basic earnings per share(EPS)	KPI #4 Dividends per share (DPS)		
Generate top-quartile total returns for our shareholders.	To increase ROAE, by focusing on growing our business where risk adjusted returns are maximized and capital is efficiently deployed.	Deliver consistent bottom line income and returns for our shareholders, with no surprises.	Distribute consistent dividends to our shareholders.		

Efficiency Best Customer Experience		Best Place to work		
KPI #5 Cost-to-income Ratio	KPI #6 Net Promoter Score (NPS)	KPI #7 Employee Net Promoter Score (ENPS)		
Improve operating efficiency by re-engineering our processes and focusing on digital.	Continuous improvement in our customer experience.	Continuous improvement in our employees' workplace experience and satisfaction.		

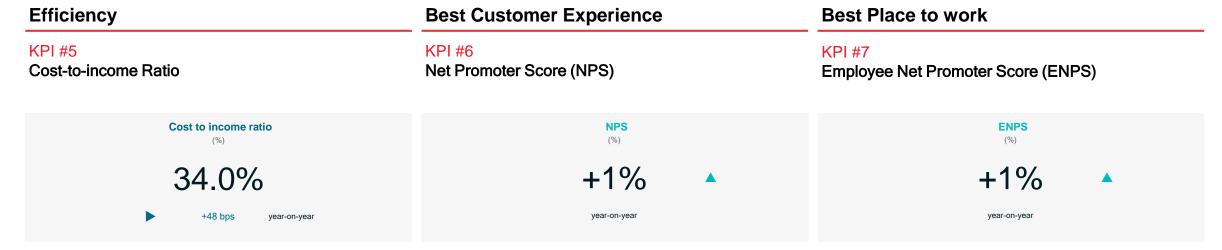
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Positive trends in strategic outcomes during 2021



STRATEGIC OUTCOMES







INVESTOR PRESENTATION 1Q 2022

Financial Performance

Solid balance sheet growth and strong recovery in net income



BALANCE SHEET

- High quality loan growth of 14% YoY driven by 14% commercial and 15% consumer lending growth.
- Deposit growth of 13% YoY, maintaining stable headline LTD ratio of 101%.

INCOME STATEMENT

- 3% top-line growth from 4% NII growth, despite 21bps margin contraction.
- Net income grew 12% from income growth and lower provisions.

ASSET QUALITY

- Moderating NPL ratio.
- Improving NPL coverage ratio QoQ.
- Lower cost of risk as Covid-19 impact stabilized.

CAPITAL & LIQUIDITY

- Capital & liquidity remain strong and comfortably within regulatory limits.
- Small decline in T1 Ratio from RWA growth and MTM on debt securities and cash flow hedges.

Loans & Advances Investments Customers' Deposits 152.7 +14% year-on-year SAR Billion Operating Income NIM Net Income 2.72% -21 bps year-on-year Negar-on-year Negar-on-year

NPL Ratio

SAR Million



NPL Coverage Ratio



Cost of risk

SAR Million









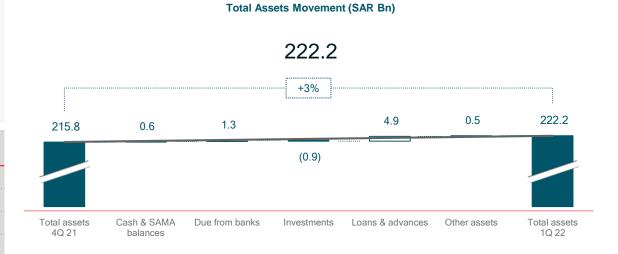
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Solid balance sheet growth from lending

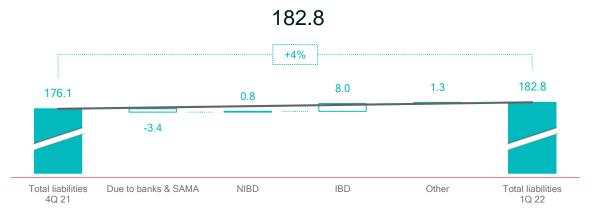


- Growth in total assets of 3% QoQ driven by healthy 3% loan growth.
- Liabilities grew by 4% during 1Q 2022 from 6% deposit growth.

SAR (Mn)	1Q 2022	4Q 2021	Δ%	1Q 2021	Δ%
Cash & SAMA balances	10,373	9,795	+6%	10,678	-3%
Due from banks	6,659	5,324	+25%	5,143	+29%
Investments	42,942	43,858	-2%	41,114	+4%
Loans & advances	152,690	147,813	+3%	134,105	+14%
Other assets	9,547	9,012	+6%	11,194	-15%
Total assets	222,211	215,802	+3%	202,233	+10%
Due to banks & SAMA	20,458	23,854	-14%	18,045	+13%
Customers' deposits	150,759	141,950	+6%	132,987	+13%
Other liabilities	11,566	10,312	+12%	12,003	-4%
Total liabilities	182,783	176,116	+4%	163,035	+12%
Share capital	12,054	12,054	+0%	12,054	+0%
Retained earnings	9,217	8,399	+10%	7,698	+20%
Other	13,157	14,233	-8%	14,447	-9%
Tier 1 Sukuk	5,000	5,000	+0%	5,000	+0%
Total equity	39,428	39,686	-1%	39,198	+1%







Net income grew 12% year-on-year from income growth and lower provisions

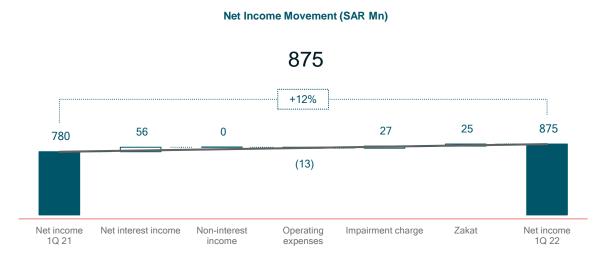


- Net income for 1Q 2022 grew 12% YoY to SAR 875mn from 3% income growth, a 9% decline in impairments, and a 20% drop in zakat, partly offset by a 2% increase in operating expenses.
- Net income declined by 12% QoQ despite 7% income growth as the previous quarter's impairment charge benefited from recoveries mainly related to one exposure.

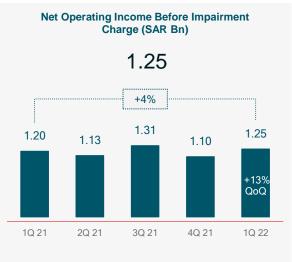
SAR (Mn)	1Q 2022	4Q 2021	Δ%	1Q 2021	Δ%
Net interest income	1,343	1,332	+1%	1,287	+4%
Non-interest income	508	393	+30%	508	+0%
Operating income	1,851	1,725	+7%	1,796	+3%
Operating expenses	(604)	(620)	-3%	(591)	+2%
Net operating income before impairments	1,247	1,104	+13%	1,204	+4%
Impairment charge	(272)	(45)	+497%	(299)	-9%
Net income before zakat	975	1,059	-8%	905	+8%
Zakat	(101)	(66)	+53%	(126)	-20%
Net income	875	993	-12%	780	+12%











Healthy loan growth in 1Q 2022

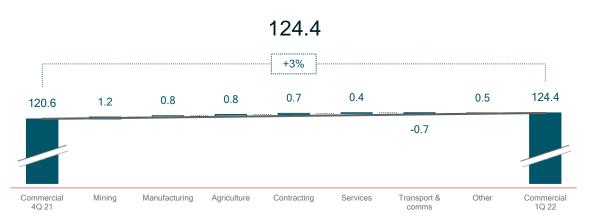


Total Loans & Advances (SAR Bn)

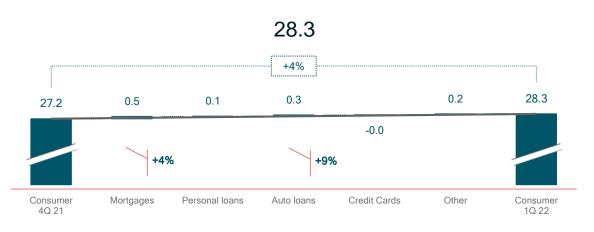


- Total loans & advances grew 3% during 1Q 2022 from both consumer and commercial lending growth.
- Consumer loans grew 4% mainly from 4% QoQ growth in mortgages and 9% growth in auto loans.
- Commercial loans grew 3% during the quarter, which was broad-based across sectors.

Commercial Loans Movement (SAR Bn)



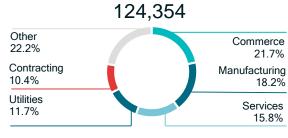
Consumer Loans Movement (SAR Bn)



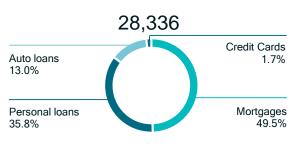
Loans & Advances Composition (SAR Mn)



Commercial Loans Composition (SAR Mn)



Consumer Composition (SAR Mn)

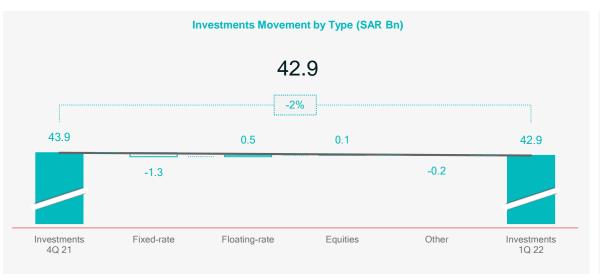


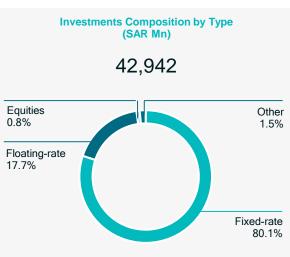
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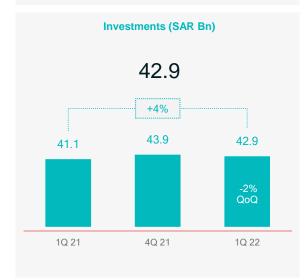
Modest QoQ decline investment portfolio

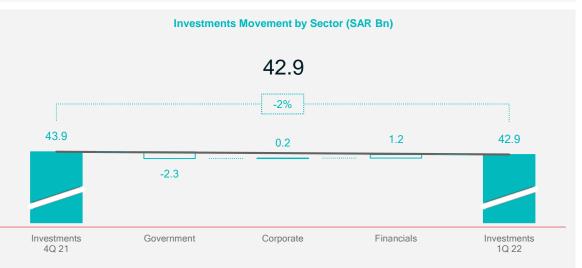


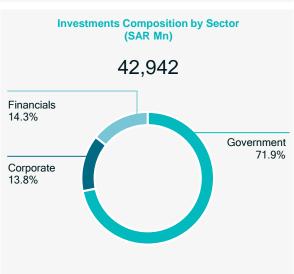
- Investments declined 2% during 1Q 2022 mainly from maturities.
- The investment portfolio is of high quality with a significant portion being Saudi Government and investment grade.







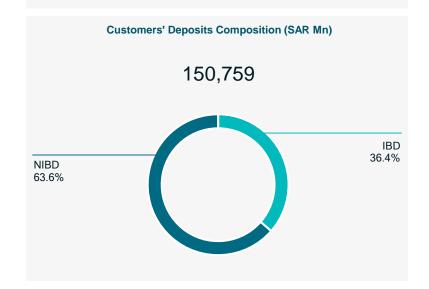


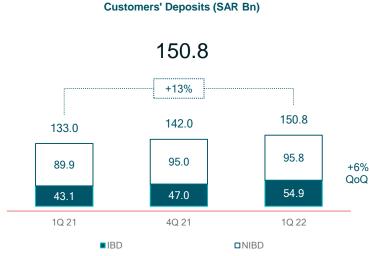


Solid 6% growth in deposits QoQ, mainly from IBDs



- Deposits grew 6% during 1Q 2022 from higher NIBDs and IBDs.
- NIBD's grew 1% QoQ from 3% growth in Corporate deposits.
- IBD's increased 17% QoQ from 35% growth in high-quality Corporate deposits.
- As at 31 March 2022, 64% of deposits were non-interest bearing.





Interest Bearing Deposits (SAR Bn)







Non Interest Bearing Deposits (SAR Bn)

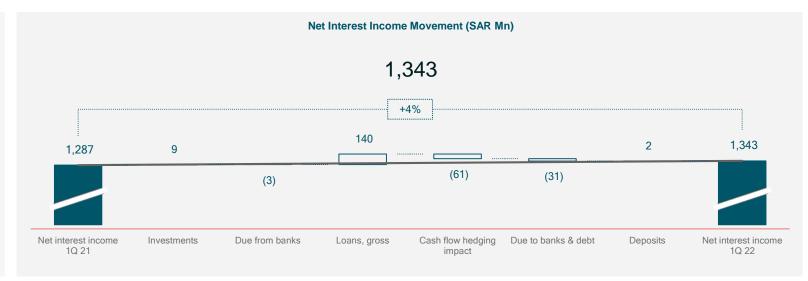


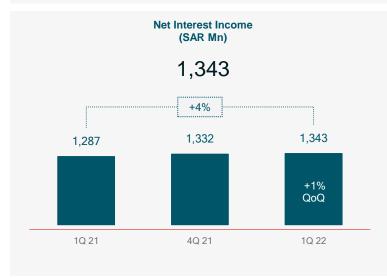
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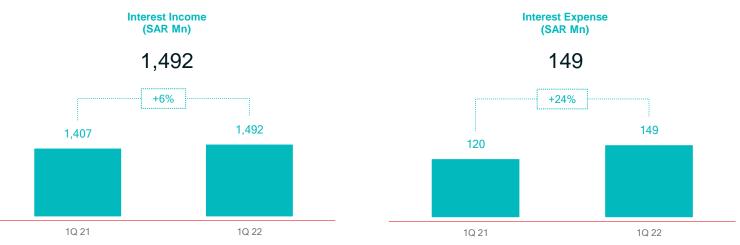
NII growth of 4% as earning assets growth partly offset by margin contraction



- NII for 1Q 2022 grew 4% YoY to SAR 1,343mn on 12% growth in (simple) average earning assets, partly offset by a 21bps margin contraction.
- Interest income rose 6% YoY to SAR 1,492mn in 1Q 2022, while funding costs rose 24% to SAR 149mn.



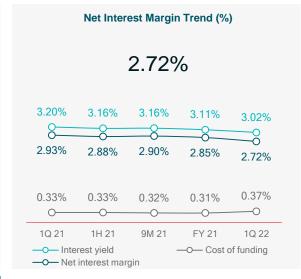




Negative cash flow hedging impact and higher interbank funding costs driving YoY margin compression



- While the YTD NIM gradually declined over the past 4 quarters, the quarterly NIM has stabilized in 1Q 2022 at 272bps, 2bps above 4Q 2021.
- Monthly NIM shows a positive trend since the start of the year, driven by rising rates in combination with BSF's short-term balance sheet structure and repricing efforts.
- Funding costs increased by 4bps YoY to 0.37% in 1Q 2022.

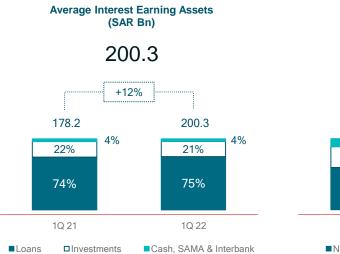


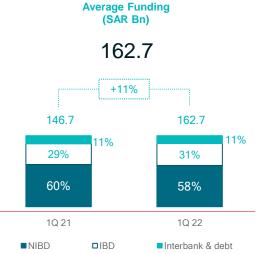












BSF is positively positioned for a rising rate environment



- BSF estimates one-year NIM sensitivity of 100bps rate rise at +31bps or +SAR 577mn in net interest income.
- This reflects the positive total interest rate sensitivity gap of SAR 48.9bn as at 31 December 2021 (i.e. 38.7% of SAR 126.3bn maturing or re-pricing within 12 months).
- Historically, the impact of the cash flow hedge swaps was greater when rates declined compared to when rates rose.
- The notional value of cash flow hedge swaps has declined over time to 13% of AIEA in 1Q 2022.



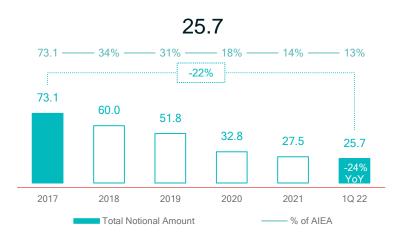




NIM, Rates and CFH Impact Trends (%)

2.67% 3.04% 3.00% 2.85% 2.85% 2.67% 2.50% 2.64% 2.45% 1.36% 0.81% 1.81% 0.24% 0.11% 0.04% -0.03% 2017 2018 2019 2020 2021 1Q 22 —O— SAIBOR: SAR 3M (avg) —O— Cash flow hedging impact —O— NIM

Cash Flow Hedges Swaps (SAR Bn)

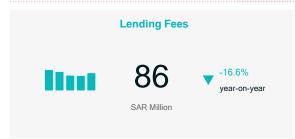


Non-interest income was stable YoY

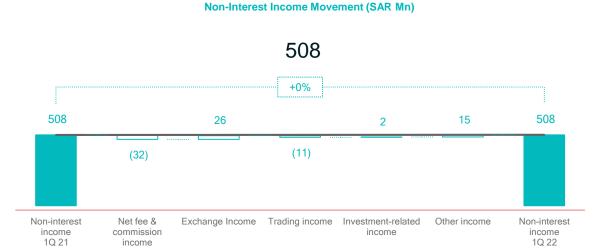


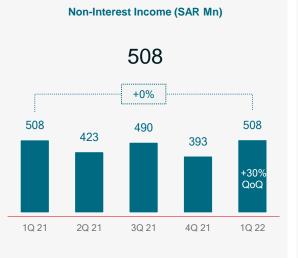
- Non-interest income for 1Q 2022 was stable YoY at SAR 508mn as improved exchange and other income was offset by lower net fee & commission income and a 14% reduction in trading income.
- Net fee & commission income dropped 9% YoY to SAR 306mn in 1Q 2022 from lower market-driven brokerage and lending fee income, partly offset by higher net card fees.
- Non-interest income increased 30% QoQ from higher trading and fee & commission income.

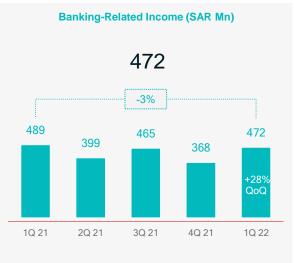
SAR (Mn)	1Q 2022	4Q 2021	Δ%	1Q 2021	Δ%
Fee & commission income	427	412	+4%	479	-11%
Fee & commission expenses	(121)	(125)	-3%	(141)	-14%
Net fee & commission income	306	287	+7%	338	-9%
Exchange Income	99	93	+7%	73	+35%
Trading income	66	(12)	+662%	78	-14%
Banking-related income	472	368	+28%	489	-3%
Investment-related income	5	6	-8%	3	+63%
Other income	31	19	+65%	16	+96%
Non-interest income	508	393	+30%	508	+0%







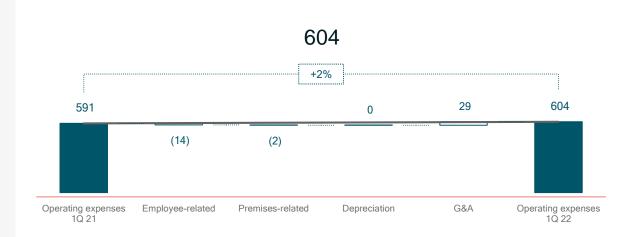




Disciplined cost control limiting operating expenses growth to 2%

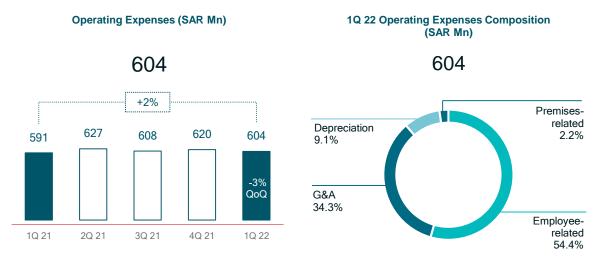


- Operating expenses increased 2% YoY to SAR 604mn in 1Q 2022 as higher G&A expenses were partly offset by employee-related cost savings.
- The cost to income ratio improved to 32.6% in 1Q 2022 from 34.0% in 4Q 2021.
- Relative to the previous quarter, operating expenses declined 3%.



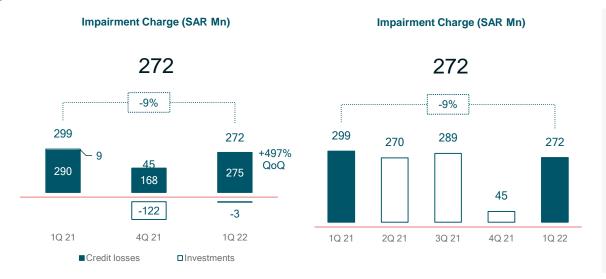
Operating Expenses Movement (SAR Mn)





Moderation in impairment charge and stable cost of risk

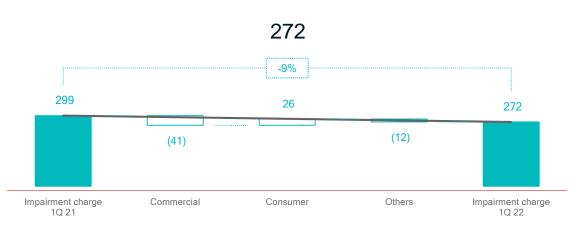








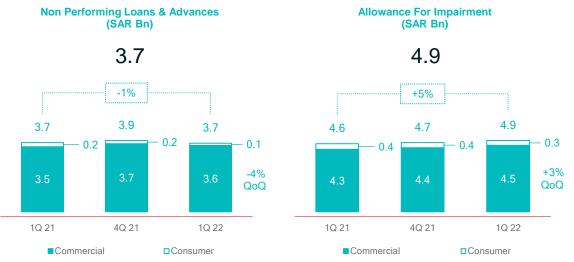
Impairment Charge Movement (SAR Mn)



 The total impairment charge for 1Q 2022 moderated 9% YoY to SAR 272mn, but increased QoQ as as the previous quarter's impairment charge benefited from recoveries mainly related to one exposure.

NPL ratio and coverage improved during 1Q 2022









Commercial NPL Ratio (%)





NPL Coverage Ratio (%)

Capital ratios modestly declined during 1Q 2022 from negative MTM on debt securities and cash flow hedges, and growth in RWAs



- Total capital was stable at SAR 42.8bn during 1Q 2022 as net income generation was offset by negative MTM on debt securities and cash flow hedges in comprehensive income.
- RWAs increased 3% during 1Q 2022 to SAR 207.8bn.
- CAR was 20.59% and the Tier 1 ratio was 19.48% as at 31 March 2022.



CAR (%) 20.59% 22.08% 21.43% 21.09% 20.95% 20.59% 20.99% 20.23% 19.94% 19.81% 19.48% 1Q 21 2Q 21 3Q 21 4Q 21 1Q 22

—0— CAR

-O-T1 Ratio



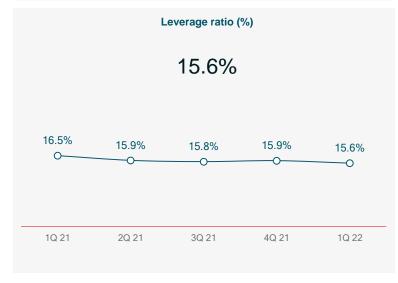
Liquidity remains strong and comfortably within regulatory limits

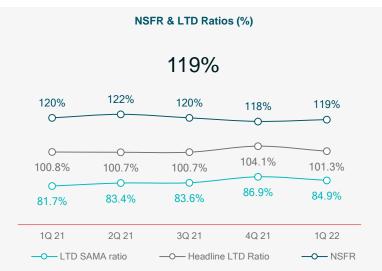


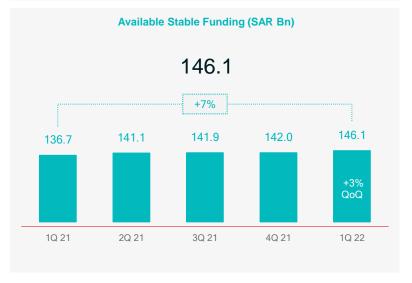
- NSFR was 119% as at 31 March 2022.
- LCR improved by 15ppts during 1Q 2022 to a comfortable level of 194%.
- The bank continues to manage the LTD ratio for optimum efficiency in cost of funding, while maintaining the SAMA regulatory ratio, which was 84.9% as at 31 March 2022, within required levels.













INVESTOR PRESENTATION 1Q 2022

Outlook and Guidance

Healthy outlook for 2022 on expected solid loan growth and NIM expansion



2022

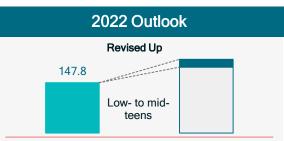
LOANS & ADVANCES, NET

- 1Q 2022 growth of 14% YoY.
- Balanced growth of consumer and commercial lending expected in 2022.

NIM declined 13bps

YTD.





2021

NET INTEREST MARGIN

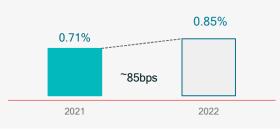
 2022 NIM expected to rise +5-10bps subject to timing of rate rises and end of Government support measures.





Cost of risk of 71bps in 1Q 2022. Cost of risk for 2022

 Cost of risk for 2022 expected be around 85bps.





COST TO INCOME RATIO

- 1Q 2022 CI-ratio was 32.6%.
- Expect CI-ratio of circa 34% for 2022.





1Q 2022 Outcome

Loans & Advances

SAR Billion

152.7

+13.9%

NIM (%)

2.72%

-13 bps

Cost of risk

0.71%

+0 bps

year-on-year

vear-to-date

year-to-date



33



INVESTOR PRESENTATION 1Q 2022

Segmental Performance

Retail

Operating income

1Q 21

Profitability boosted by growth in Corporate and Treasury

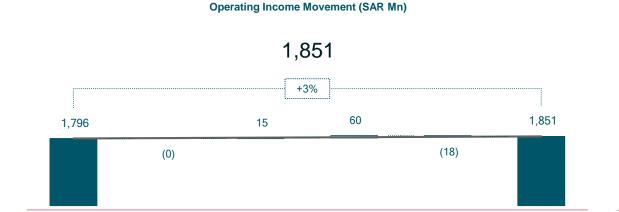
Investment Banking

and Brokerage

Operating income

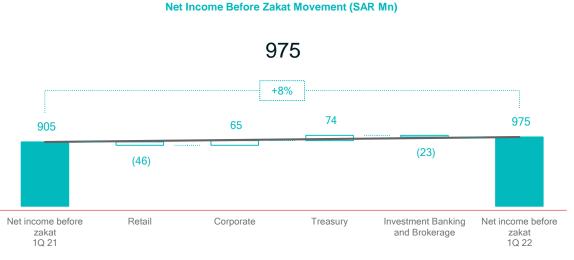
1Q 22





Treasury

Corporate

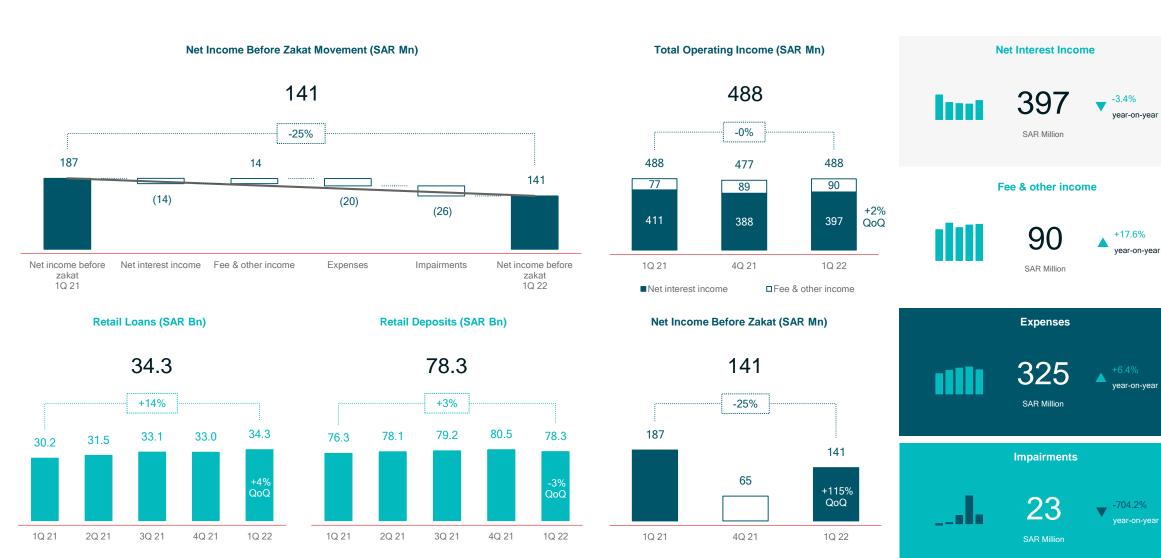






Lower profits YoY from higher operating and risk costs





1Q 21

2Q 21

3Q 21

4Q 21

1Q 22

1Q 21

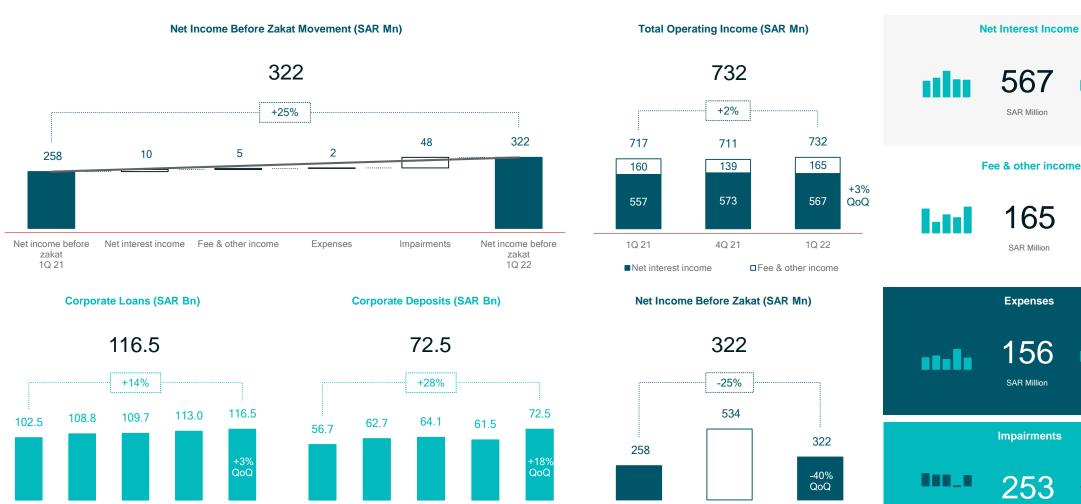
2Q 21

3Q 21

4Q 21

Lower impairments drive growth in Corporate profitability







Impairments

SAR Million

1Q 22

1Q 21

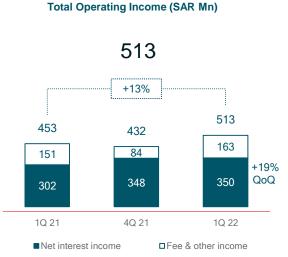
4Q 21

1Q 22

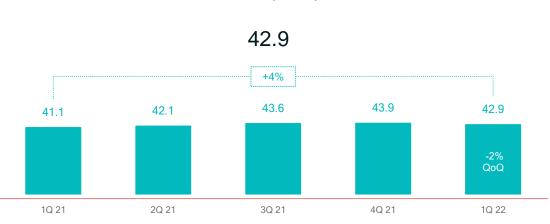
Profit growth of 25% YoY from solid 13% income growth

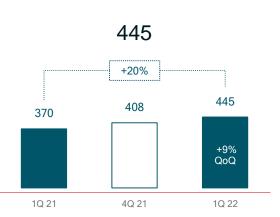




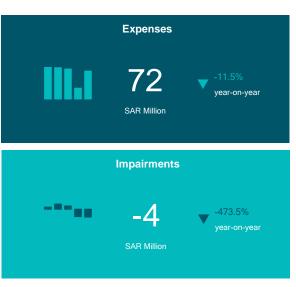








Net Income Before Zakat (SAR Mn)



71.0

1Q 21

69.1

2Q 21

54.2

4Q 21

52.5

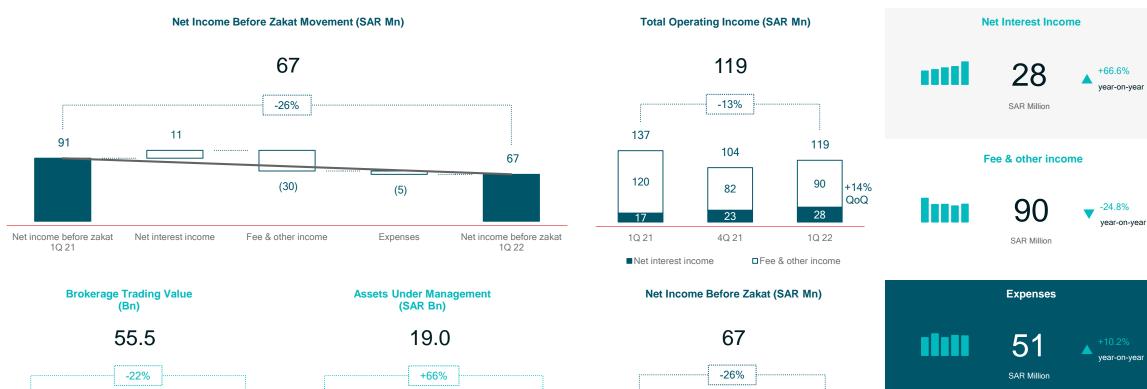
3Q 21

55.5

1Q 22

Profitability decline due to lower brokerage fees





19.0

1Q 22

18.4

4Q 21

17.5

3Q 21

12.3

2Q 21

11.4

1Q 21



91

1Q 21

67

+30% QoQ

1Q 22

52

4Q 21

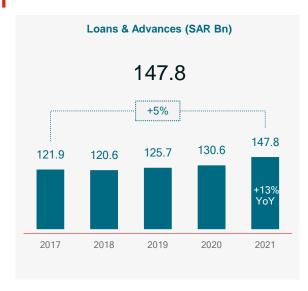


INVESTOR PRESENTATION 1Q 2022

Performance Track Record

Balance Sheet Metrics





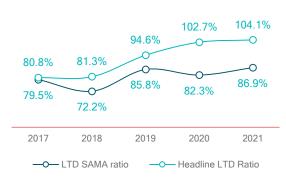






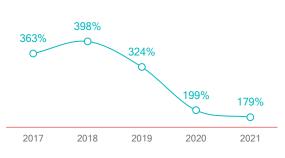
Headline LTD Ratio (%)

104.1%



LCR (%)

179%



NPL Ratio (%)

2.53%



NPL Coverage Ratio (%)

123%



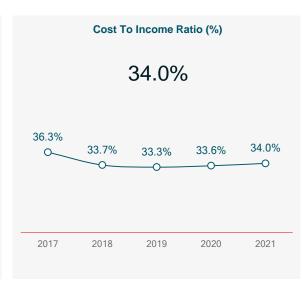
41

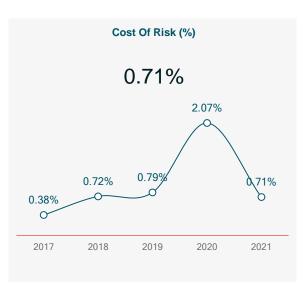
Income Statement Metrics







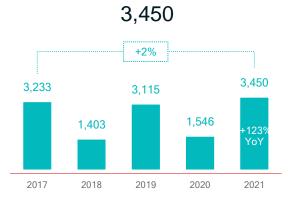




Net Income Before Zakat (SAR Mn)

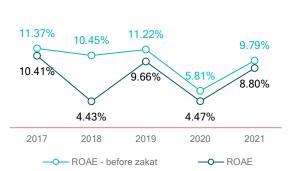






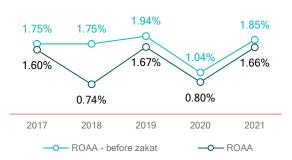
ROAE (%)

8.80%



ROAA (%)





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